State of the Parish 2018



Saint Mary of the Immaculate Conception Roman Catholic Church

state of the parish

Dear Beloved People of St. Mary of the Immaculate Conception:

I am truly grateful to God for the opportunity to serve you. As your pastor, I am responsible for all the temporal and spiritual goods of the parish and I answer to God, the Bishop, and you for my administration of such. I love this parish and am filled with wonder at the great works of the Lord. First, I will address our current finances. Secondly, I will address our most pressing needs and thirdly, ask you for your help and discernment.

Financial Report

This past year, the finance committee and I have been working on our 10 year plan to consider how we can best meet the needs of our parish family.

Consider Table 1, which shows in simplified form, our parish finances. We do show a net profit each of the last 5 years, but that 'profit' is prior to our paying principal on our parish loan. When paying down the loan is included, you quickly see that the parish is not running in a cash positive direction with the exception of 2014 and last year.

St. Mary of the Immaculate Conception Catholic Church 5 Year Financial Overview

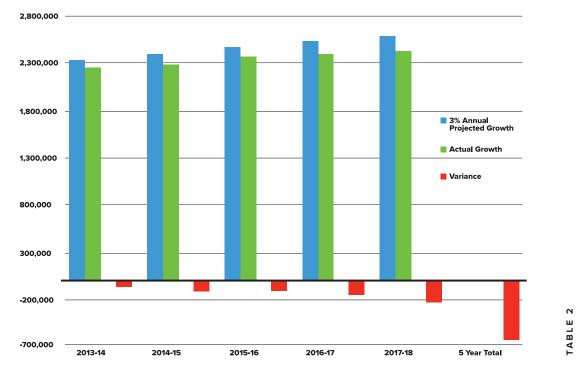
ABLE 1	YEAR	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18
ТА	Net Ordinary Income	\$ 387,272.23	\$ 325,071.80	\$ 316,281.16	\$ 192,886.02	\$ 410,533.41
	Capital Campaign (Building Fund)	\$ 209,355.03	\$ 229,431.97	\$ 233,453.84	\$ 216,944.27	\$ 202,192.29
	TOTAL INCOME	\$ 596,627.26	\$ 554,504.77	\$ 549,735.00	\$ 409,830.29	\$ 612,725.70
	Capital Expenditures	\$ 552,301.14	\$ 72,609.69	\$172,867.36	\$ 424,315.02	\$ 25,338.00
	Interest on Debit	\$ 197,669.71	\$ 183,803.38	\$ 170,346.04	\$ 168,947.27	\$ 155,736.29
	Net Other Expense	\$ 749,970.85	\$ 256,313.07	\$ 343,213.40	\$ 593,262.29	\$ 181,074.29
	DIAL Loan Principal Payments	\$ 215,748.14	\$ 325,387.10	\$ 344,610.42	\$ 340,243.21	\$ 353,454.19
1	TOTAL NET INCOME	(\$ 369,091.73)	\$ 2,804.60	(\$ 231.26)	(\$ 523,675.21)	\$ 78,197.22

As a stewardship parish, St. Mary's has relied upon the strength of our Sunday offertory to finance the necessary expansions that give us our current debt of approximately \$2.6 Million. This plan has served us well for many years and the attendant growth has allowed us be the most vibrant, active, and generous parish in the southern region of our diocese. Where this model faces uncertainty for the future, is that our growth has not sufficiently kept pace with the 3% growth on which our former income model was predicated and is the standard diocesan model. Notice that our average growth in Sunday offertory over the last 5 years has been 1.54% See Offertory Growth and Table 2, which compares actual vs. projected growth. Because we have not grown 3% annually on which our financial model was built, the cumulative effect over the last 5 years is that we have \$625,000 less than originally projected. This adversely impacted our ability to fund the expansion of our parish school and make other improvements.

WÉ WELCOME YOU HOME. 540-373-6491 2

from our pastor financial report

St. Mary Projected Growth vs. Actual Growth (2013-2018)



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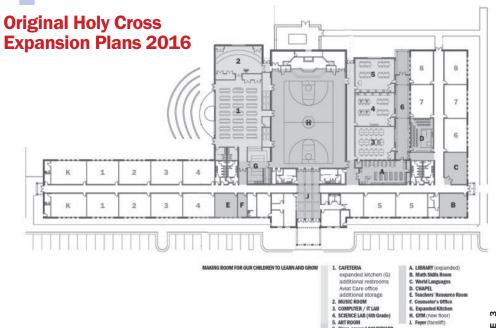
Offertory Growth				
2013-14	0.5%			
2014-15	1.1%			
2015-16	3.6%			
2016-17	0.8%			
2017-18	1.7%			
5 Year Average	1.54%			

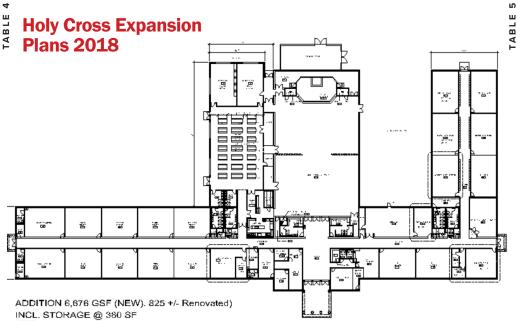
Your generosity makes our parish able to thrive! I learned recently that the federal government's budget for an office the size of our St. Mary's staff, could be as high as 4 million annually for salaries and benefits. We operate on a quarter of that, consistently doing more with less and relying on the army of volunteers that assist us to lovingly serve our Lord and parish families. Because of your generosity we accomplish so much together – we are blessed! Further analysis shows that the average giving per parish family has shown fluctuation. It has decreased 4 of the last 5 years. Just last year we had 5,455 families registered and only 1,856 of those families contributed financially to the parish, that's only 34% of families giving. Out of that giving, 1,181 families gave less than \$20 weekly.

Average Annual Offertory per Household (as calculated by diocesan audit)				
2013	\$474			
2014	\$467			
2015	\$454			
2016	\$462			
2017	\$452			

"Expand our Parish School and..."

When I arrived here two years ago, I was immediately asked if I would support the expansion of our parish school, Holy Cross Academy. I answered that I was happy to support what the parish family had discerned to be our top priorities. The original concepts were believed to carry a price tag of \$2,000,000. Working with the Diocese, we discovered that estimate to be too low. Thus we concentrated our efforts and contracted the square footage significantly to try to be able to meet the needs of the school at a price we can afford. Tables 3 & 4 show the original HCA expansion plan (2016) and the revised 2017 plan. Tables 5 & 6 list the items that are to be included in the revised plan and the funding raised to date to cover the expense.





2018 HCA Plans **Include:**

ed COURTYARD

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TABLE

New Cafeteria*

2 New Classrooms Art Room & Music Room

Renovations to Accommodate:

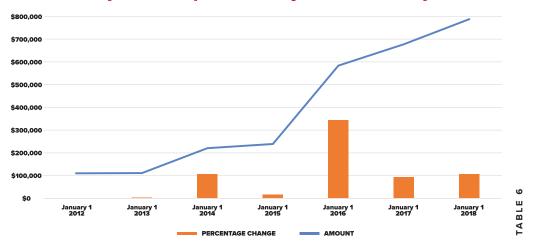
Full-Size Technology Lab Foreign Language Classroom Resource Room Honors Math Classroom Math Resource Classroom

*Addition of a cafeteria would allow the PE and Sports programs to offer more practice time and games freeing up the gym space currently utilized for food service and after school care and other programs.

- Re-allocated Space

2016 - 2018

Holy Cross Expansion Project: On Our Way!



Our plan to expand the school has 3 sources of funding:

School Fundraising - which has grown our Expansion fund to \$790k!

Stewardship - 3% growth model - we have not met this goal.

Diocesan Loan - with slow growth, our finances are stretched to pay the current loan and we are not able to borrow more today.

During this August's Parish Leadership Dinner, after laying out the challenges above, I took a survey of the gathered ministry and parish leaders on what our priorities should be for capital and improvement projects. 85 surveys were completed and expansion of the school was ranked the number one priority by 52% of the respondents. The table below shows their responses:

PRIORITIES	FIRST	SECOND	THIRD	FOURTH	FIFTH	SIXTH	SEVENTH	TOTAL
HCA Expansion	42 - 49.41%	11 - 12.94%	12 - 14.12%	5 - 5.88%	6 - 7.06%	4 - 4.71%	0 - 0.00%	80 - 94.12%
Debt Reduction	13 - 15.29%	23 - 27.06%	22 - 25.88%	12 - 14.12%	8 - 9.41%	1 - 1.18%	0 - 0.00%	79 - 92.94%
PLC New Roof	14 - 16.47%	22 - 25.88%	22 - 25.88%	14 - 16.47%	6 - 7.06%	0 - 0.00%	0 - 0.00%	78 - 91.76%
Adoration Chapel	9 - 10.59%	16 - 18.82%	10 - 11.76%	17 - 20.00%	27 - 31.76%	1 - 1.18%	0 - 0.00%	80 - 94.12%
Program Enrichment (Youth Ministry, Adult Edu., Marriage)	1 - 1.18%	8 - 9.41%	10 - 11.76%	30 - 35.29%	27 - 31.76%	1 - 1.18%	0 - 0.00%	77 - 90.59%
Parking	1 - 1.18%	0 - 0.00%	1 - 1.18%	0 - 0.00%	1 - 1.18%	4 - 4.71%	1 - 1.18%	8 - 9.41%
Relocate Tabernacle	2 - 2.35%	1 - 1.18%	1 - 1.18%	0 - 0.00%	0 - 0.00%	0 - 0.00%	0 - 0.00%	4 - 4.71%
Alter Rail	0 - 0.00%	0 - 0.00%	0 - 0.00%	0 - 0.00%	0 - 0.00%	0 - 0.00%	1 - 1.18%	1 - 1.18%
Other	0 - 0.00%	0 - 0.00%	0 - 0.00%	1 - 1.18%	0 - 0.00%	2 - 2.35%	0 - 0.00%	3 - 3.53%

One of the challenges of that list, is that all projects are not equal in our ability to accomplish them in the next 2 years, 5 years, or even 20 years. But it also expresses great enthusiasm for our parish needs and continued growth. Please understand that as your pastor, I am are grateful for any gift. Many families are giving what they can. I share this with our parish family so you can see and understand the data of where we are financially and the challenges we face.

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how we can help

"How can everyone help?"

1. INCREASE OFFERTORY

This weekend, in preaching all Masses, I have asked you to prayerfully consider how you can take your giving to the next level. All bulletins have a brochure asking you to review your current weekly level of giving, and prayerfully ask if you could take it to the next level. The use of Faith Direct is an electronically reliable way to consistently and securely give. Please visit **faithdirect.net**. Use code **VA635** for St. Mary's

2. CONSTRUCTIVE FEEDBACK / CONSULTATION:

Two weeks from now, at Mass, you will have an opportunity to fill out a survey and provide statistical feedback on:

Sacramental needs

Parish school need for expansion and repairs.

Adoration chapel (small weddings baptisms possible here)

Understanding of the Financial Situation of the parish, and willingness to support increased offertory and/or a capital campaign.

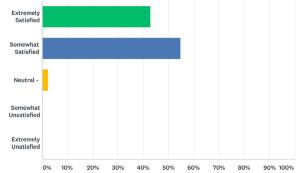
We will also post a link on the parish website for you to be able to fill out a survey. This is your opportunity to share your thoughts and give me much needed feedback. Each of you form an integral part of our parish family!

3. POSSIBLE CAPITAL CAMPAIGN

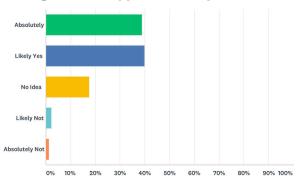
What we can accomplish as a parish family depends on you and what you are willing to do. St. Mary's has more people in our parish than all of the other parishes in our deanery combined! (The Deanery spans from Triangle, to Culpepper, and Kilmarnock)! People often tell me that they came to St. Mary's because of the vibrant, active parish life and welcoming community. Parish finances are always local, and our growth is enabled only by your generosity. For us to be able to afford our current debt and continue to grow, we must consider the possibility of a capital campaign for debt reduction, HCA expansion, and many of the possible needs listed above.

During the Leadership dinner this August, after an even more detailed explanation of our finances, I asked them a series of questions about our plans for the future and how to get there. Consider the results from these 3 questions in the tables to the right:

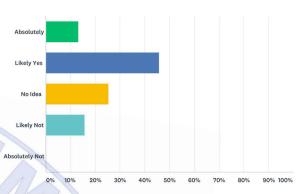
Overall Satisfaction



Willingness to Support HCA Expansion



Willingness to Support Capital Campaign



Folks, I am very enthused to be your pastor. I believe in you and the wonderful community that the Lord has built up here through your generosity. Thank you for helping me to discern the future.

Be assured of my prayers and love.

Pax et Bonum (Peace and All Goodness),

Par J. Morin Fr. John Paul Mosimann Pastor

WE WELCOME YOU HOME. 540-373-6491

from our pastor take the next ste

Saint Mary of the Immaculate Conception

ΤΑΚΕ ΤΗΕ NEXT STEP

Offertory Program A Revealing Breakdown of 2017





\$5 - \$9.99

456

\$1 - \$4.99

3.599 amilies

\$0-0.99



\$40 - \$49.99 125

75 families

\$30 - \$39.99

YOUR

YOUR

RANGE OF GIVING

276

\$20 - \$29.99



Consider enrolling in Faith Direct. This easy program allows you to securely and consistently support St. Mary's by sending your contributions electronically. You can manage your own donations with peace of mind, on-line support, flexibility, and receive monthly summaries. Super easy, secure, consistent and efficient!

RANGE OF GIVING

SACRAFICIAL BEYOND A SACRIFICIAL GIFT

9%

Visit faithdirect.net Reference St. Mary's code VA635

RANGE OF GIVING

1% 1.5% 2% 2.5% **3**% 3.5% **1**% 5% 6% 8% 7% \$10.00 \$45.00 \$25.000 \$500 \$5.00 \$7.50 \$12.50 \$15.00 \$17.50 \$20.00 \$25.00 \$30.00 \$35.00 \$40.00 \$67.50 \$37,500 \$750 \$7.50 \$11.25 \$15.00 \$18,75 \$22.50 \$26.25 \$30.00 \$37.50 \$45.00 \$53,50 \$60.00 \$50,000 \$1,000 \$10.00 \$15.00 \$20.00 \$25.00 \$30.00 \$35.00 \$40.00 \$50.00 \$60.00 \$70.00 \$80.00 \$90.00 \$25.00 \$43.75 \$62 500 \$1 250 \$12.50 \$18 75 \$3125 \$37 50 \$50.00 \$62.50 \$75.00 \$87.50 \$100.00 \$112.50 \$120.00 \$135.00 \$75,000 \$1,500 \$15.00 \$22.50 \$30.00 \$37.50 \$45.00 \$52.50 \$60.00 \$75.00 \$90.00 \$105.00 \$40.00 \$100.000 \$2,000 \$20.00 \$30.00 \$50.00 \$60.00 \$70.00 \$80.00 \$100.00 \$120.00 \$140.00 \$160.00 \$180.00 \$125,000 \$2,500 \$25.00 \$37,50 \$50.00 \$62.50 \$75.00 \$87,50 \$100.00 \$125.00 \$150.00 \$175.00 \$200.00 \$225.00 \$150,000 \$3,000 \$30.00 \$45.00 \$60.00 \$75.00 \$90.00 \$105.00 \$120.00 \$150.00 \$180.00 \$210.00 \$240.00 \$270.00 \$175.000 \$3,500 \$35.00 \$52.50 \$70.00 \$87.50 \$105.00 \$122.50 \$140.00 \$175.00 \$210.00 \$245.00 \$280.00 \$315.00 \$200,000 \$4,000 \$40.00 \$60.00 \$80.00 \$100.00 \$120.00 \$140.00 \$160.00 \$200.00 \$240.00 \$280.00 \$320.00 \$360.00 \$225.000 \$4,500 \$67.50 \$90.00 \$112.50 \$135.00 \$157.50 \$180.00 \$225.00 \$270.00 \$315.00 \$360.00 \$405.00 \$45.00 \$125.00 \$150.00 \$175.00 \$200.00 \$250.00 \$300.00 \$350.00 \$400.00 \$450.00 \$50.00 \$75.00 \$100.00 \$250,000 \$5,000



Find your weekly giving on the chart and move just ONE block to the right to determine that TAKE THE NEXT STEP would be for you

Will You Grow

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ENROLLMENT FORM



St. Mary of the Immaculate Conception 1009 Stafford Avenue Fredericksburg, VA 22401-5418





Faith Direct · Attention: Enrollment · P.O. Box 7101 · Merrifield, VA 22116-7101 · 1-866-507-8757 {toll free} · www.faithdirect.net

Please circle Monthly or Weekly* : Offertory Gift: \$

(*Note: Your gifts will be processed on the 4th or the next business day of each month. The total Weekly Offertory amount will be determined by the number of Sundays in the month. Some months have 5 Sundays.)

					,	
You may also choose to give to the following second and special collections.						
The amount indicated will be debited in the month listed as part of the regular monthly transaction.						
COLLECTION	AMOUNT	MONTH	COLLECTION	AMOUNT	MONTH	
Parish Building Fund	\$	Monthly	□ Pastoral Solidarity Fund for Africa	\$	July	
□ Solemnity of Mary	\$	January	Food Bank Children's Programs	\$	August	
Church in Latin America	\$	January	□ Assumption	\$	August	
Arlington Catholic Herald	\$	February	Religious Education	\$	September	
Church in Central and Eastern			Catholic University of America	\$	September	
Europe (Ash Wednesday)	\$	February	Porto Charities:			
Black & Indian Missions	\$	February	"Special Kids, Special Needs"	\$	October	
Little Sisters of the Poor	\$	March	U World Mission Sunday	\$	October	
Catholic Relief Services	\$	March	□ All Saints	\$	November	
Holy Land Shrines	\$	March	Retirement Fund for Religious	\$	November	
Easter Sunday (additional gift)	\$	April	Campaign for			
Catholic Home Missions	\$	April	Human Development	\$	November	
Special Parish Needs	\$	May	□ Immaculate Conception	\$	December	
□ Ascension	\$	May	Catholic Charities			
Catholic Communications	\$	May	Christmas Collection	\$	December	
Diocesan Retired Priests	\$	May	Parish Christmas Charities			
Peter's Pence (Holy Father)	\$	July	Collection	\$	December	
□ Missionary Cooperative Appeal	\$	July	Christmas Day	\$	December	

I would like to enroll in the *Faith Direct* program. I understand that my **total** monthly contribution amount will be transferred directly from my bank account or credit/debit card as stated above, a record of my gifts will appear on my bank or card statement, and my transfers will begin next month. I understand that I can increase, decrease or suspend my giving by contacting *Faith Direct* toll free at 1-866-507-8757. *{All gifts provided to your Church originating as Automated Clearing House transactions comply with U.S. law.}*

Signature: X	Date:				
Name(s): (please print)					
Street Address:	Church Envelope #:				
City/State/Zip Code:					
Telephone: E-mail: _					
 Name as I/we would like it to appear on Offertory Cards: I do not wish to receive Offertory Cards to place in the contract of the co					
If you choose to enroll by mail, you can contact Faith Direct at 1-866-507-8757 {toll-free} to set up online access to your account.					
<i>For Bank Account Debit:</i> Please return this <u>completed form and a voided check</u> to <i>Faith Direct</i> Enrollment. <i>For Credit/Debit Card:</i> Please <u>complete the following</u> UISA UMASterCard American Express Discover					
Credit/Debit Card #:	Expiration Date:				
If you have any questions about the Faith Direct program, please contact us at 1-866-507-8757 {toll free} or info@faithdirect.net.					